



**Richard G. Little** is Director of the Keston Institute for Public Finance and Infrastructure Policy at the University of Southern California where he teaches, conducts research, and develops policy studies aimed at informing the discussion of infrastructure issues critical to California and the nation. In this role he interacts extensively with California's political, financial, and business leaders. Prior to joining USC he was Director of the Board on Infrastructure and the Constructed Environment of the National Research Council (NRC). He has conducted numerous studies dealing with life-cycle management and financing of infrastructure, project management, and hazard preparedness and mitigation and has published extensively on risk management and decision-making for critical infrastructure. Mr. Little has over thirty-five years experience in planning, management, and policy development relating to infrastructure and public facilities, including fifteen years with local government. He has been certified by examination by the American Institute of Certified Planners and is a member of the American Planning Association and the Society for Risk Analysis. He holds a B.S. in Geology and an M.S. in Urban-Environmental Studies, both from Rensselaer Polytechnic Institute.